

## Capital Improvement Program

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## Introduction

### Capital Improvement Program

Capital infrastructure is essential to the Leon County community. Roads, bridges, stormwater systems and public buildings help to shape the local economy by affecting the flow of goods, business location decisions and prospects for future development. The quality of life for a Leon County resident depends on the reliability of transportation, the quality of stormwater, the efficiency of waste disposal, the accessibility of culture and recreation and many other essential public services. High quality service levels can be achieved through the proper planning and provision of the replacement, maintenance and enhancement of the County's capital assets. In accordance with Florida Statute Chapter 125.74(d), the County Administrator is annually responsible to prepare and submit a capital budget and capital improvement program to the Board.

#### Capital Assets

A capital asset is a new or rehabilitated physical asset that is nonrecurring and has a useful life of more than three to five years and costs at least \$10,000.

#### Capital Project

A capital project is undertaken to acquire a capital asset. Examples include the construction of public buildings and improvements to major roads.

#### Capital Improvement Program

Leon County's capital improvement program is a multi-year program that identifies capital projects to be funded during a five year period. It specifies each capital project to be undertaken, the year it will begin, the anticipated expenses for each year and the method of financing. The capital improvement program is a resource that helps Leon County government to ensure that decisions on projects and funding are made wisely and in a well planned manner.

#### Annual Capital Budget

The annual capital budget represents the first year of a capital improvement program. It is the appropriation of capital spending legally adopted by the Board. The annual capital budget is adopted in conjunction with Leon County's annual operating budget and provides legal authority to proceed with specific projects.

#### Note:

**Projects and financing sources in the capital improvement program for years other than the current budget year (commonly called "out years" or "planned years") are not authorized until the annual budget for those years is legally adopted. These years serve only as a guide for future planning and are subject to further review and modification.**

### Capital Improvement Program Preparation

Each fiscal year, the Office of Management and Budget facilitates the preparation of a capital improvement program. Officials, administrators and staff of Leon County government all assist in this process. The preparation process includes the following:

- Assessment of Capital Needs  
(Department/Division Staff)
  - Prepare an inventory
  - Evaluate whether to repair or replace facilities and/or equipment
  - Identify future needs
- Identification of Capital Projects  
(Department/Division Staff)
  - Review status of current projects
  - Develop information for new projects
  - Submit project requests
- Financial Analysis  
(Administration & OMB)
  - Evaluate financial conditions
  - Forecast financial trends
  - Evaluate funding options
- Evaluation & Planning of Capital Projects  
(Administration & OMB)
  - Review and prioritize project requests
  - Select projects and project schedules
  - Determine project funding sources
- Adoption of Capital Improvement Program & Annual Capital Budget  
(Commission, Administration & OMB)
  - Prepare and submit tentative program and budget to Commission
  - Hold public hearings
  - Revise and prepare final program and budget for adoption
- Implementation & Monitoring of Annual Capital Budget

## Overview

The following is a brief description of the information contained in the Capital Improvement Program.

### Introduction

General capital improvement program and capital budget preparation information.

### Capital Improvement Program Analysis

Brief analysis of the FY09-FY13 capital improvement program.

### Capital Projects By Managing Department

Summary table of all capital improvement projects organized by managing department.

### FY08 Anticipated Carryforward Projects

Summary table of all capital improvement projects that are anticipated to be carryforward from Fiscal Year 2008 to Fiscal Year 2009.

### Category Overviews

Brief narrative and breakdown of the capital projects by the following categories: culture and recreation, general government, health and safety, solid waste, stormwater and transportation. (Detail project pages describing individual projects with their respective budgets and funding sources will be provided with the publication of the final budget in October 2008.)

### Operating Budget Impacts

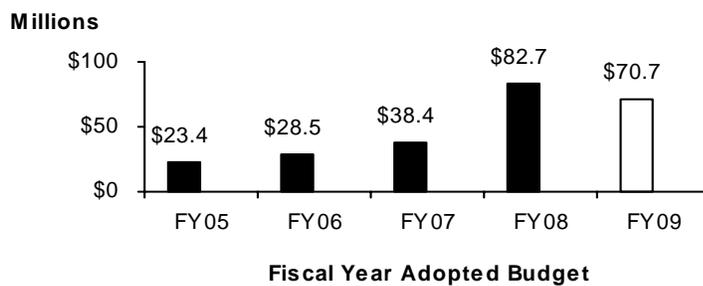
General description and summary table of estimated impacts capital projects are anticipated to have on the operating budget.

## Capital Improvement Program Analysis

### FY09 Capital Budget

Figure 15.1 shows the capital funding for each fiscal year from FY05 through FY09. The total FY09 capital budget is **\$70,681,205 (\$32,534,987 in capital projects and \$38,146,218 in budgeted reserves)**. Including the budgeted reserves, this is a 16.9% decrease over the adopted FY08 capital budget of \$82,673,242. The capital projects planned for FY09 is included the construction of the Lake Jackson Branch Library, renovations to the Bank of America Building and the Courthouse, funding for the Reduction of Emissions and Energy Conservation Improvements, the Northeast Park, and payment to the City of Tallahassee for improvements to Gaines Street. In addition, during the July 8<sup>th</sup> and July 9<sup>th</sup> budget workshop, the Board approved \$38,146,218 in budgeted reserves to fund mandatory, maintenance and essential capital projects, especially transportation improvements, for the next 5 to 8 years.

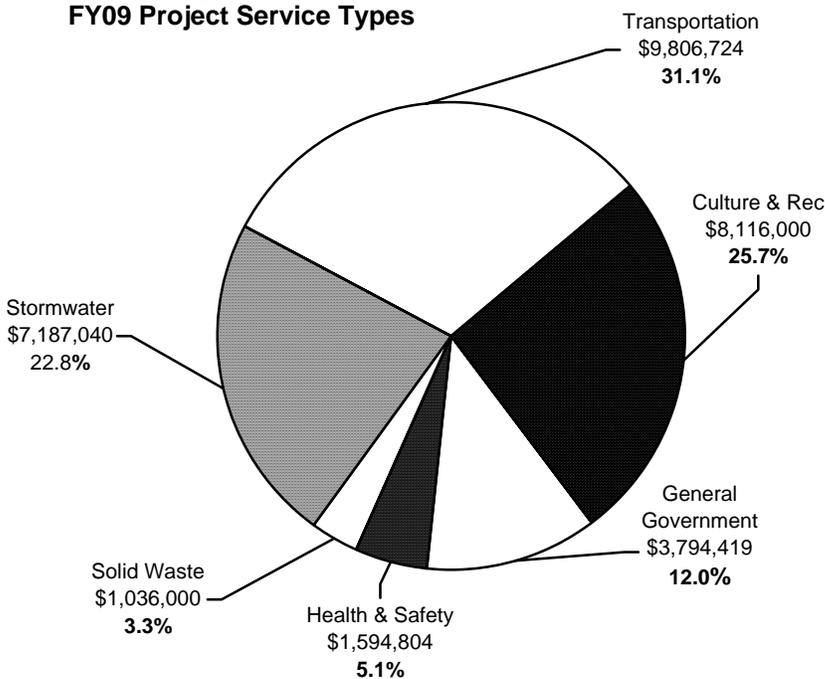
**Figure 15.1**  
**FY05 - FY09 Capital Funding**



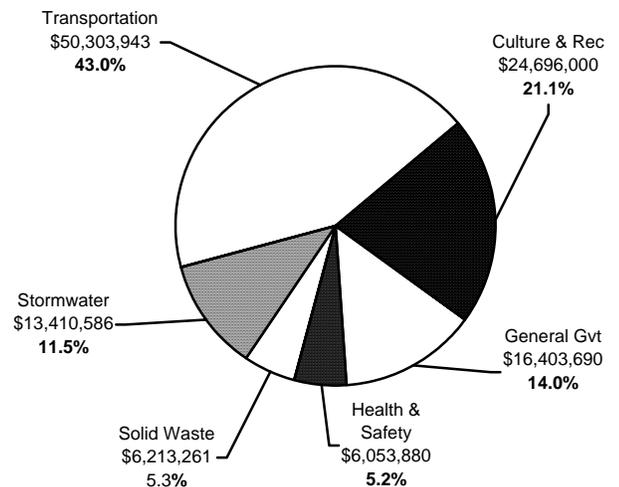
### Service Types

Figure 15.2 shows the service types of the projects in the FY09 capital budget. In FY09, 31.1% or \$9,806,724 of the capital budget will fund transportation related projects. Figure 14.3 shows the service types of the projects in the FY09-FY13 capital improvement program. The program continues to spend the majority of funds on transportation projects. The budgeted reserves are not reflected below.

**Figure 15.2**  
**FY09 Project Service Types**



**Figure 15.3**  
**FY09 - FY13 Project Service**



## Capital Improvement Program Analysis

### Project Funding Sources

Table 15.1 shows the project funding sources for the FY09 capital budget and the FY09-FY13 capital improvement program. The Capital Improvements Fund (Fund 305) is the primary source of funding for the FY09 capital budget. In FY09, the Capital Improvements Fund will receive a transfer from the General Fund in the amount of \$10,225,309. Fund 305 will fund \$13,899,128 or 42.7% of the total FY09 capital budget. In the FY09-FY13 capital improvement program, the Capital Improvements Fund (Fund 305) continues as the primary source of funding. It will fund \$47,425,934 or 40.5% of the total FY09-FY13 program. The budgeted reserves are not reflected below.

**Table 15.1  
FY09 - FY13 Project Funding Sources**

<u>Funding Sources</u>	<u>FY09 Budget</u>	<u>%</u>	<u>FY09 - FY13 Program</u>	<u>%</u>
Grants (125)	395,687	1.2%	715,687	0.6%
EMS MSTU (135)	495,395	1.5%	3,270,482	2.8%
Capital Improvements (305)	13,899,128	42.7%	47,425,934	40.5%
Transportation Improvement (306)	849,394	2.6%	5,074,174	4.3%
Sales Tax (308)	7,448,989	22.9%	28,308,989	24.2%
Sales Tax Ext. (309)	8,344,394	25.6%	26,006,833	22.2%
NW Urban Impact Fee (343)	66,000	0.2%	66,000	0.1%
Solid Waste (401)	1,036,000	3.2%	6,213,261	5.3%
<b>TOTAL</b>	<b>\$32,534,987</b>	<b>100%</b>	<b>\$117,081,360</b>	<b>100%</b>

### Reserves for Capital Projects

The FY09 capital budget includes a series of dedicated reserves for future projects: General Government (\$12.7 million); Intersection/Resurfacing (\$21.5 million) and Transportation (\$3.9 million).

General Government: As part of the annual budget process, the County evaluates the resources necessary to support the five year capital improvement program. Depending upon the level of reserves, additional general revenue is contemplated to be transferred to the capital projects to maintain a five year funded program. This approach began during the FY08 budget process to support the funding of maintenance and essential capital projects. The goal is to provide funding to maintain the existing infrastructure of the County. By setting aside these funds, the County is able to address unforeseen required expenditures, such as the replacement of elections equipment without a significant change to the general revenue support. Through this effort, the County is able to avoid large increases/decreases in funding over the five year period.

Intersection/Resurfacing: As part of the FY08 budget process, the County established this reserve account to support intersection and resurfacing projects for the next six to eight years. The funds are restricted by law to be used for transportation projects or the jail. With the decline in gas tax revenues, the need to have this resource for maintaining the existing infrastructure has become critical.

Transportation: This reserve is for the funding of transit, sidewalks and/or Bannerman Road, Tharpe Street or Woodville Highway. Other projects may also be identified and approved by the Board. Future year budgets contemplated additional resources being added to this account.

## Capital Improvement Program Analysis

### New and Revised Capital Projects

Table 15.2 shows the new and revised projects for FY09 capital budget and FY09-FY13 capital improvement program. A total of 13 projects in the amount of \$9,858,739 will be funded in FY09. For the five year period of a total of \$27,423,210 is budgeted for new and revised projects.

**Table 15.2  
FY09 - FY13 New and Revised Projects**

<u>New and Revised Projects</u>	<u>FY09 Budget</u>	<u>%</u>	<u>FY09 - FY13 Program</u>	<u>%</u>
Branch Library Expansion	1,000,000	11.3%	2,000,000	7.3%
Centralized Storage Facility	190,000	2.1%	190,000	0.7%
Community Services HVAC	25,739	0.3%	190,210	0.7%
Eastside Branch Library	0	0.0%	6,300,000	23.0%
Election Equipment	400,000	4.5%	3,170,000	11.6%
Emissions Reduction and Energy Conservation	302,000	3.4%	657,000	2.4%
Employee Wellness Facilities	75,000	0.8%	75,000	0.3%
Financial Hardware and Software	65,000	0.7%	65,000	0.2%
Lake Jackson Branch Library	5,276,000	59.6%	5,276,000	19.2%
Library Services Self Checkout Station	25,000	0.3%	25,000	0.1%
Northeast Park	2,000,000	22.6%	2,000,000	7.3%
Permit & Enforcement Tracking System Migration	0	0.0%	375,000	1.4%
Tower Road Park	250,000	2.8%	250,000	0.9%
Traffic Court Building	250,000	2.8%	250,000	0.9%
Woodville Branch Library	0	0.0%	6,600,000	24.1%
<b>Total</b>	<b>\$9,858,739</b>	<b>100%</b>	<b>\$27,423,210</b>	<b>100%</b>

### Management of Capital Projects

Table 15.3 shows the managing departments of the FY09 capital budget and FY09-FY13 capital improvement program. A total of 82 projects will be funded in FY09-FY13 Capital Improvement Program. Engineering Services will manage 22 of these projects totaling \$50,735,009. The budgeted reserves and carryforward projects are not reflected below.

**Table 15.3  
FY09 - FY13 Managing Departments**

<u>Managing Department</u>	<u>FY09 - FY13 Number of Projects</u>	<u>FY09</u>	<u>%</u>	<u>FY09 - FY13 Program</u>	<u>%</u>
Fleet Management	4	2,125,589	6.5%	14,529,448	12.4%
Public Works - Operations	3	1,142,500	3.5%	4,432,500	3.8%
Solid Waste	8	1,036,000	3.2%	6,213,261	5.3%
Parks & Recreation	7	2,815,000	8.7%	4,495,000	3.8%
Engineering Services	22	14,772,570	45.4%	50,735,009	43.3%
Management Info. Services	16	1,833,500	5.6%	7,842,500	6.7%
Facilities Management	19	8,329,828	25.6%	24,881,992	21.3%
Miscellaneous (i.e. Admin, EMS)	3	480,000	1.5%	3,951,650	3.4%
<b>TOTAL</b>	<b>82</b>	<b>\$32,534,987</b>	<b>100%</b>	<b>\$117,081,360</b>	<b>100%</b>

**Leon County Government  
Fiscal Year 2009 Budget**

**Capital Projects By Managing Departments**

Project	#	Life to Date	Adj Bud	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY09 - FY13	Project Cost
		FY 2007	FY 2008	Budget	Planned	Planned	Planned	Planned	Total	Total
<b>Fleet Management</b>										
EMS Vehicle & Equipment Replacement	026014	617,206	1,264,555	482,895	507,039	709,856	612,250	514,292	2,826,332	4,708,093
General Vehicle & Equipment Replacement	026003	2,474,393	404,477	324,000	455,760	501,336	550,000	605,000	2,436,096	5,314,966
Public Works Vehicle & Equipment Replacement	026005	6,961,055	720,868	749,394	938,110	1,031,921	1,186,710	1,068,039	4,974,174	12,656,097
Stormwater Vehicle & Equipment Replacement	026004	3,397,041	633,500	569,300	782,210	860,431	990,431	1,090,474	4,292,846	8,323,387
<b>Fleet Management Subtotal</b>		<b>13,449,695</b>	<b>3,023,400</b>	<b>2,125,589</b>	<b>2,683,119</b>	<b>3,103,544</b>	<b>3,339,391</b>	<b>3,277,805</b>	<b>14,529,448</b>	<b>31,002,543</b>
<b>Public Works - Operations</b>										
Open Graded Cold Mix Stabilization	026006	6,261,887	2,176,613	802,500	602,500	602,500	602,500	602,500	3,212,500	11,651,000
Private Road Maintenance - Program Start Up	057003	-	100,000	100,000	100,000	100,000	100,000	100,000	500,000	600,000
Stormwater Maintenance Filter Replacement	066026	37,148	248,700	240,000	130,000	130,000	120,000	100,000	720,000	1,005,848
<b>Public Works - Operations Subtotal</b>		<b>6,299,035</b>	<b>2,525,313</b>	<b>1,142,500</b>	<b>832,500</b>	<b>832,500</b>	<b>822,500</b>	<b>802,500</b>	<b>4,432,500</b>	<b>13,256,848</b>
<b>Solid Waste</b>										
Household Hazardous Waste Collection Center	036019	-	-	531,000	-	-	-	-	531,000	531,000
Landfill Heavy Equip. & Vehicle Replacement	036003	2,321,929	500,500	250,000	1,020,005	342,500	661,091	827,890	3,101,486	5,923,915
Landfill Improvements	036002	910,230	105,842	100,000	-	-	-	-	100,000	1,116,072
Recycling Hooklift Containers	036029	-	-	80,000	-	-	-	-	80,000	80,000
Resource Recovery Area	036021	33,388	220,225	-	509,775	-	-	-	509,775	763,388
RWSC Compaction Equipment	036027	78,890	56,000	30,000	-	-	-	-	30,000	164,890
Transfer Station Heavy Equipment Replacement	036010	289,789	557,342	45,000	355,000	150,000	410,000	451,000	1,411,000	2,258,131
Transfer Station Improvements	036023	5,498	169,503	-	250,000	50,000	50,000	100,000	450,000	625,001
<b>Solid Waste Subtotal</b>		<b>3,639,724</b>	<b>1,609,412</b>	<b>1,036,000</b>	<b>2,134,780</b>	<b>542,500</b>	<b>1,121,091</b>	<b>1,378,890</b>	<b>6,213,261</b>	<b>11,462,397</b>
<b>Parks &amp; Recreation</b>										
Capital Cascades Greenway - Lake Henrietta	042003	48,548	611,050	250,000	-	-	-	-	250,000	909,598
Fred George Park	043007	65,424	459,576	-	-	-	-	-	-	525,000
Greenways and Trails Management	046009	214,382	90,180	90,000	90,000	125,000	125,000	150,000	580,000	884,562
Hopkins Crossing	042002	456	14,544	-	-	-	-	-	-	15,000
Northeast Community Park	044001	16,870	-	2,000,000	-	-	-	-	2,000,000	2,016,870
Parks Playground & Capital Maintenance	046001	453,255	145,000	150,000	155,000	160,000	175,000	200,000	840,000	1,438,255
Pedrick Road Pond Walking Trail	045007	-	50,000	75,000	-	-	-	-	75,000	125,000
St. Marks Headwaters Greenways	047001	94,816	105,184	-	-	100,000	200,000	200,000	500,000	700,000
Tower Road Park	043003	114,184	33,736	250,000	-	-	-	-	250,000	397,920
<b>Parks and Recreation Subtotal</b>		<b>1,008,108</b>	<b>1,689,270</b>	<b>2,815,000</b>	<b>245,000</b>	<b>385,000</b>	<b>500,000</b>	<b>550,000</b>	<b>4,495,000</b>	<b>7,192,378</b>
<b>Engineering Services</b>										
2/3 - Program Start Up Cost	057900	39,570	40,000	100,000	100,000	100,000	100,000	100,000	500,000	579,570
Arterial/Collector Resurfacing	056001	11,609,049	2,074,218	3,200,000	3,200,000	3,200,000	4,348,210	6,067,487	20,015,697	33,698,964
Bannerman Road	054003	330,177	2,091,063	750,000	-	-	-	-	750,000	3,171,240
Beech Ridge Trail	054010	5,186	596,496	-	-	-	-	-	-	601,682
Blue Print 2000 Water Quality Enhancements	067002	709,192	2,228,076	1,000,000	-	-	-	-	1,000,000	3,937,268
Bradfordville Pond 4 Outfall Stabilization	064005	4,358	171,826	100,000	-	-	-	-	100,000	276,184
Buck Lake Road	055001	4,469,141	3,542,574	500,000	-	-	-	-	500,000	8,511,715
Cloudland Drive	053004	122,835	-	-	-	-	-	-	-	122,835
Community Safety & Mobility	056005	2,137,364	2,315,405	500,000	500,000	500,000	500,000	500,000	2,500,000	6,952,769
FL D.O.T. Permitting Fees	056007	448,454	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,048,454
Gaines Street	051005	-	3,276,604	176,654	3,263,113	2,635,524	1,348,105	-	7,423,396	10,700,000
Harbinwood Estates Drainage	063002	4,890,957	2,011,658	-	-	-	-	-	-	6,902,615
Intersection and Safety Improvements	057001	3,844,948	5,605,382	1,065,687	750,000	750,000	1,500,000	1,500,000	5,565,687	15,016,017
Kerry Forest Parkway Extension	054005	341,321	867,331	150,000	-	-	-	-	150,000	1,358,652
Killearn Acres Flood Mitigation	064001	558,145	2,999,410	-	-	-	-	-	-	3,557,555
Killearn Lakes Plantation Stormwater	064006	-	100,000	600,000	-	-	-	-	600,000	700,000
Lafayette Street Stormwater	065001	-	777,260	1,767,740	-	-	-	-	1,767,740	2,545,000
Lake Munson Restoration	062001	11,315,210	415,581	-	-	-	-	-	-	11,730,791
Lakeview Bridge	062002	104,175	119,060	-	-	500,000	-	-	500,000	723,235
Lexington Pond Retrofit	063005	44,290	600,000	3,000,000	2,000,000	-	-	-	5,000,000	5,644,290
Local Road Resurfacing	057005	3,695,902	679,643	-	850,000	-	1,050,000	-	1,900,000	6,275,545
Longwood Subdivision Retrofit	062004	-	75,000	150,000	-	-	-	-	150,000	225,000
Magnolia Drive & Lafayette Street Intersection	055005	206,636	818,138	-	-	-	-	-	-	1,024,774
Micosukee Road Complex	026002	2,394,379	3,654,972	-	-	-	-	-	-	6,049,351
Natural Bridge Road Bridge	051006	1,559	174,380	500,000	-	-	-	-	500,000	675,939
North Monroe Turn Lane	053003	1,125,564	2,466,399	-	-	-	-	-	-	3,591,963
Okeehopeke/Woodmont Pond	063004	1,580,939	2,205,622	-	-	-	-	-	-	3,786,561
Pullen Road at Old Bainbridge Road	053002	45,856	819,259	612,489	-	-	-	-	612,489	1,477,604
Smith Creek Road Bridge	052002	38,985	263,632	-	-	-	-	-	-	302,617
Talpeco Road & Highway 27 North	053005	-	-	400,000	-	-	-	-	400,000	400,000
Timberlane Road Intersections	054007	74,624	1,048,445	100,000	-	-	-	-	100,000	1,223,069
Tram Road & Gaile Avenue	051004	-	-	-	-	200,000	-	-	200,000	200,000
<b>Engineering Subtotal</b>		<b>50,138,816</b>	<b>42,137,434</b>	<b>14,772,570</b>	<b>10,763,113</b>	<b>7,985,524</b>	<b>8,946,315</b>	<b>8,267,487</b>	<b>50,735,009</b>	<b>143,011,259</b>

**Leon County Government  
Fiscal Year 2009 Budget**

**Capital Projects By Managing Departments**

Project	#	Life to Date	Adj Bud	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY09 - FY13	Project Cost
		FY 2007	FY 2008	Budget	Planned	Planned	Planned	Planned	Total	Total
<b>Management Information Services</b>										
CITRIX Upgrade	076054	42,759	45,000	-	-	-	-	-	-	87,759
Courtroom Technology	076023	483,615	98,189	100,000	100,000	50,000	50,000	50,000	350,000	931,804
Data Wiring	076003	405,274	35,825	25,000	25,000	25,000	25,000	25,000	125,000	566,099
Digital Phone System	076004	730,928	339,842	175,000	-	-	-	-	175,000	1,245,770
Electronic Timesheets	076048	121,944	50,556	-	-	-	-	-	-	172,500
Emergency Medical Services Technology	076058	21,749	12,500	12,500	12,500	12,500	12,500	12,500	62,500	96,749
File Server Maintenance	076008	620,662	137,500	287,500	250,000	250,000	250,000	250,000	1,287,500	2,045,662
Financial Hardware and Software	076001	145,910	-	65,000	-	-	-	-	65,000	210,910
GIS Incremental Basemap Update	076060	726,931	401,060	258,500	258,500	258,500	258,500	258,500	1,292,500	2,420,491
GIS/Permit Enforcement & Tracking Systems	076009	6,451,984	298,656	300,000	300,000	300,000	300,000	300,000	1,500,000	8,250,640
GEM Management Technology	076055	209,621	66,763	-	-	-	-	-	-	276,384
Library Services Self Checkout Stations	096023	49,760	-	25,000	-	-	-	-	25,000	74,760
Network Backbone Upgrade	076018	514,243	150,000	150,000	150,000	150,000	80,000	80,000	610,000	1,274,243
Permit & Enforcement Tracking System Migration	076015	-	-	-	187,500	187,500	-	-	375,000	375,000
Public Defender Technology	076051	86,788	36,712	30,000	30,000	30,000	30,000	30,000	150,000	273,500
State Attorney Technology	076047	68,625	38,621	30,000	30,000	30,000	30,000	30,000	150,000	257,246
Supervisor of Elections Technology	076005	161,743	-	25,000	25,000	25,000	25,000	25,000	125,000	286,743
User Computer Upgrades	076024	2,809,820	100,000	300,000	300,000	300,000	300,000	300,000	1,500,000	4,409,820
Work Order Management	076042	232,306	204,442	50,000	-	-	-	-	50,000	486,748
<b>Management Information Services Subtotal</b>		<b>13,841,903</b>	<b>1,970,666</b>	<b>1,833,500</b>	<b>1,668,500</b>	<b>1,618,500</b>	<b>1,361,000</b>	<b>1,361,000</b>	<b>7,842,500</b>	<b>23,655,069</b>
<b>Facilities Management</b>										
Architectural & Engineering Services	086001	122,103	60,000	60,000	60,000	60,000	60,000	60,000	300,000	482,103
BOA Acquisition/Renovation	086025	18,773,342	3,491,179	-	-	-	-	-	-	22,264,521
Branch Library Expansion	086055	-	-	1,000,000	1,000,000	-	-	-	2,000,000	2,000,000
Centralized Storage Facility	086054	-	-	190,000	-	-	-	-	190,000	190,000
Common Area Furnishings	086017	298,931	33,000	33,000	33,000	33,000	33,000	33,000	165,000	496,931
Community Services Building HVAC	086026	-	-	25,739	164,471	-	-	-	190,210	190,210
Courthouse Renovations	086027	3,341,949	9,715,390	-	-	-	-	-	-	13,057,339
Courthouse Repairs	086024	5,458,951	76,200	-	55,000	-	65,000	-	120,000	5,655,151
Courtroom Minor Renovations	086007	120,665	126,525	50,000	50,000	50,000	50,000	150,000	350,000	597,190
Eastside Library	085001	31,831	-	-	6,300,000	-	-	-	6,300,000	6,331,831
Elevator Generator Upgrades	086037	27,142	372,880	220,000	220,000	220,000	-	-	660,000	1,060,022
Emergency Medical Services Facility	096008	8,275	8,321,545	-	-	-	-	-	-	8,329,820
Employee Wellness Facilities	086057	-	-	75,000	-	-	-	-	75,000	75,000
Jail Roof Replacement	086031	32,720	2,470,996	550,000	550,000	-	-	-	1,100,000	3,603,716
Lake Jackson Library	083001	371,746	200,000	5,276,000	-	-	-	-	5,276,000	5,847,746
Parking Garage Floor Sweeper Replacement	086026	-	-	55,000	-	-	-	-	55,000	69,958
Parking Lot Maintenance	086033	-	68,734	13,680	16,704	-	-	-	30,384	99,118
Public Safety Communications Center	096016	69,329	13,349,512	-	-	-	-	-	-	13,418,841
Reduction of Emmissions & Engery Conservation	086041	-	-	302,000	355,000	-	-	-	657,000	657,000
Renovation of Jail Annex	096025	302,692	2,469,093	-	-	-	-	-	-	2,771,785
Robert Stevens Health Clinic Maintenance	086056	-	20,000	170,000	45,195	288,794	-	-	503,989	523,989
Sheriff Heliport Building Construction	086042	4,903	605,316	59,409	-	-	-	-	59,409	669,628
Traffic Court Building	086003	1,398,805	-	250,000	-	-	-	-	250,000	1,648,805
Woodville Library	081004	-	-	-	-	6,600,000	-	-	6,600,000	6,600,000
<b>Facilities Management Subtotal</b>		<b>30,378,342</b>	<b>41,380,370</b>	<b>8,329,828</b>	<b>8,849,370</b>	<b>7,251,794</b>	<b>208,000</b>	<b>243,000</b>	<b>24,881,992</b>	<b>96,640,704</b>
<b>Miscellaneous</b>										
Additional Ambulance & Equipment	096013	20,262	146,001	-	-	182,000	-	199,650	381,650	547,913
Digital Radio Communications System	096018	-	9,186,850	-	-	-	-	-	-	9,186,850
Election Equipment	096015	881,195	876,806	400,000	420,000	1,750,000	300,000	300,000	3,170,000	4,928,001
Emergency Medical Services Equipment	096010	198,508	123,883	80,000	80,000	80,000	80,000	80,000	400,000	722,391
<b>Miscellaneous Subtotal</b>		<b>1,099,965</b>	<b>10,333,540</b>	<b>480,000</b>	<b>500,000</b>	<b>2,012,000</b>	<b>380,000</b>	<b>579,650</b>	<b>3,951,650</b>	<b>15,385,155</b>
<b>Total Capital Improvement Program</b>		<b>119,855,588</b>	<b>104,669,405</b>	<b>32,534,987</b>	<b>27,676,382</b>	<b>23,731,362</b>	<b>16,678,297</b>	<b>16,460,332</b>	<b>117,081,360</b>	<b>341,606,353</b>

The Capital Improvement projects highlighted are fully funded in FY08. It is anticipated that these projects will be carryforward into the next fiscal year. These projects are listed under FY08 Anticipated Carryforward Projects. These projects are not included in the Management of Capital Projects Table 15.3.

**Leon County Government  
Fiscal Year 2009 Budget**

**FY08 Anticipated Carryforward Projects**

Table 15.4 is a schedule of the anticipated FY08 carryforward projects. All projects are currently fully funded. It is anticipated that the funding for these projects will be carryforward from Fiscal Year 2008 into Fiscal Year 2009.

**Table 15.4  
FY08 Anticipated Carryforward Projects**

<b>Project Title</b>	<b>Life to Date 2007</b>	<b>FY08 Adjusted Budget</b>	<b>FY08 YTD Activity</b>
<b>Culture &amp; Recreation</b>			
042002 Hopkins Crossing Park	456	14,544	0
044006 Miccosukee Greenway Trailhead	173	180,000	1,802
043007 Fred George Park	65,424	459,576	2,200
<i>Total</i>	<i>66,053</i>	<i>654,120</i>	<i>4,002</i>
<b>General Government</b>			
086025 Bank of America Building Acquisition/Renovations	18,773,342	3,491,179	19,009
076054 CITRIX Upgrade	42,759	45,000	0
086027 Courthouse Renovations	3,341,949	9,715,390	2,858,621
076048 Electronic Timesheets	121,945	50,556	0
076055 Growth & Environmental Management Technology	154,456	66,763	0
<i>Total</i>	<i>22,434,451</i>	<i>13,368,888</i>	<i>2,877,630</i>
<b>Health &amp; Safety</b>			
096018 Digital Radio Communications System	0	9,186,850	898,700
096008 Emergency Medical Services Facility	8,275	8,321,545	0
096016 Public Safety Communications Center	69,329	13,349,512	0
096025 Renovation of Jail Annex	302,692	2,469,093	1,012,706
<i>Total</i>	<i>380,296</i>	<i>33,327,000</i>	<i>1,911,406</i>
<b>Solid Waste</b>			
None.			
<b>Stormwater</b>			
063002 Harbinwood Estates Drainage	4,721,097	2,011,658	859,290
064001 Killlearn Acres Flood Mitigation	459,583	2,999,410	11,253
062001 Lake Munson Restoration	2,422,114	415,581	69,190
063004 Okeeheepkee/Woodmont Pond	1,099,207	2,205,622	9,141
<i>Total</i>	<i>8,702,001</i>	<i>7,632,271</i>	<i>948,874</i>
<b>Transportation</b>			
054010 Beech Ridge Trail	5,186	596,496	883
055005 Magnolia Drive & Lafayette Street Intersection	24,533	818,138	29,383
026002 Miccosukee Road Complex	2,170,130	3,654,972	35,773
053003 North Monroe Turn Lane	1,125,564	2,466,399	307,391
052002 Smith Creek Road Bridge	38,986	263,632	2,313
<i>Total</i>	<i>3,364,399</i>	<i>7,799,637</i>	<i>375,743</i>
<b>Grand Total</b>	<b>\$ 34,947,200</b>	<b>\$ 62,781,916</b>	<b>\$ 6,117,655</b>

## Culture & Recreation Overview

The culture and recreation section contains capital improvement projects designed to facilitate the provision, maintenance, and operation of culture and recreation facilities and activities.

### Managing Departments

Table 15.5 shows that Parks & Recreation will manage the majority of the FY09 culture and recreation capital improvement projects for a total of seven projects. However, Facilities Management will manage 68.8% of the total culture and recreation budget for FY09 and four projects. Parks and Recreation will manage 30.9%.

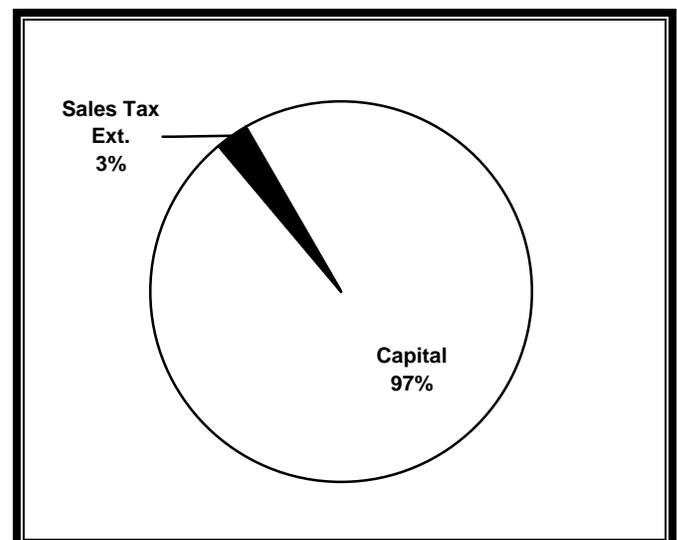
### Funding Sources

Figure 15.4 shows that 97% (\$8,866,000) of culture and recreation projects are funded in FY09 by the Capital Improvements Fund (Fund 305). The Sales Tax Extension Fund (Fund 309) funds 3% (\$250,000).

**Table 15.5**  
**FY09 Culture & Recreation Projects by Managing Department**

<u>Managing Department</u>	<u># of Projects</u>	<u>FY09 Budget</u>
Facilities Management	2	\$6,276,000
Management Information Services	1	\$25,000
Parks & Recreation	7	\$2,815,000
<b>Total</b>	<b>12</b>	<b>\$9,116,000</b>

**Figure 15.4**  
**FY09 Culture & Recreation Projects by Funding Source**



Major culture and recreation capital projects funded in FY09 include:

- Capital Cascades Greenway/Lake Henrietta
- Greenways & Trails Management
- Lake Jackson Branch Library
- Pedrick Road Pond Walking Trail
- St. Marks Headwaters Greenways
- Parks: Northeast Park and Tower Road Park

## General Government Overview

The general government section contains capital improvement projects designed to facilitate the provision of services by the legislative and administrative branches of Leon County government.

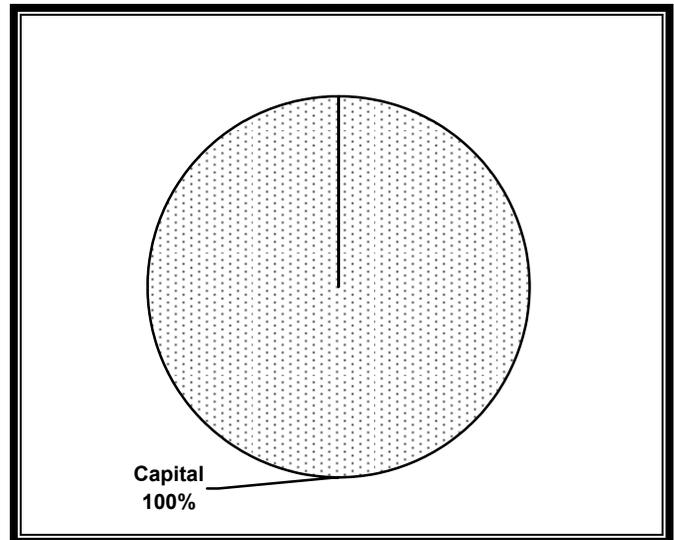
### Managing Departments

Table 15.6 shows that Management Information Services will manage the majority of the FY09 general government capital improvement projects. Facilities Management will manage 34% of the total general government budget for FY09. Management Information Services will manage 47%, and Fleet Management will manage 9%.

### Funding Sources

Figure 15.5 shows that 100% (\$3,794,419) of general government projects are funded in FY09 by the Capital Improvements Fund (Fund 305).

**Figure 15.5  
FY09 General Government Projects by Funding Source**



**Table 15.6  
FY09 General Government Projects by Managing Department**

<u>Managing Department</u>	<u># of Projects</u>	<u>FY09 Budget</u>
Facilities Management	12	\$1,274,419
Fleet Management	1	\$324,000
Management Information Services	14	\$2,196,000
Miscellaneous	1	\$400,000
<b>Total</b>	<b>28</b>	<b>\$3,794,419</b>

Major general government capital projects funded in FY09 include:

- Employee Wellness Facilities
- Supervisor of Elections – Elections Equipment
- Traffic Court Building Renovations
- Reduction in Emissions and Energy Conservation Improvements

## Health & Safety Overview

The health and safety section contains capital improvement projects designed to facilitate the protection of life, health and public safety.

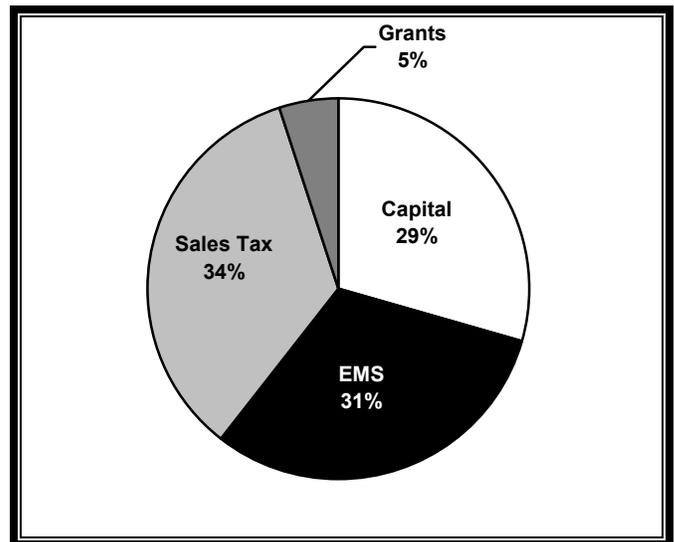
### Managing Departments

Table 15.7 shows that Facilities Management and other departments such as County Administration and Emergency Medical Services will manage the majority of the FY09 health and safety capital improvement projects. Facilities Management will manage 49% of the total health and safety budget for FY09. Other departments such as County Administration and Emergency Medical Services will manage 5%, Fleet Management will manage 30%, Public Works - Operations will manage 15% and Management Information Services will manage less than 1%.

### Funding Sources

Figure 15.6 shows that the Sales Tax Fund (Fund 308) funds 34% (\$550,000) of the health and safety projects are funded in FY09. The Emergency Medical Services MSTU Fund (Fund 135) funds 31% (\$495,395), the Capital Improvements Fund (Fund 305) 29% (\$469,409) and the Grants Fund (Fund 125) funds 5% (\$550,000).

**Figure 15.6  
FY09 Health & Safety Projects by Funding Source**



**Table 15.7  
FY09 Health & Safety Projects by Managing Department**

<u>Managing Department</u>	<u># of Projects</u>	<u>FY09 Budget</u>
Facilities Management	3	\$779,409
Fleet Management	1	\$482,895
Management Information Services	1	\$12,500
Miscellaneous	2	\$80,000
Public Works - Operations	1	\$240,000
<b>Total</b>	<b>8</b>	<b>\$1,594,804</b>

Major health and safety capital projects funded in FY09 include:

- Jail Roof Replacement
- Robert Stevens Health Clinic Maintenance
- Sheriff Heliport Building Construction

## Solid Waste Overview

The solid waste section contains capital improvement projects designed to facilitate the provision, maintenance and operation of services associated with the collection and disposal of garbage, refuse and solid waste.

### Managing Departments

Table 15.8 shows that Solid Waste will manage the all of the FY09 solid waste capital improvement projects.

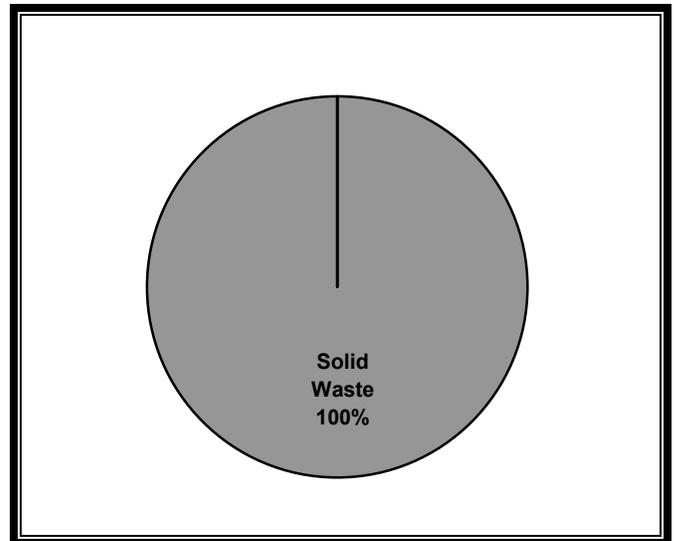
**Table 15.8**  
**FY09 Solid Waste Projects by Managing Department**

<u>Managing Department</u>	<u># of Projects</u>	<u>FY09 Budget</u>
Solid Waste	8	\$1,036,000
<b>Total</b>	<b>8</b>	<b>\$1,036,000</b>

### Funding Sources

Figure 15.7 shows that 100% of the solid waste projects are funded in FY09 by the Solid Waste Fund (Fund 401).

**Figure 15.7**  
**FY09 Solid Waste Projects by Funding Source**



Major solid waste capital projects funded in FY09 include:

- Household Hazardous Waste Collection Center
- Landfill Improvements
- Recycling Hook Lift Containers
- Transfer Station Improvements

## Stormwater Overview

The stormwater section contains capital improvement projects designed to facilitate the provision, maintenance and operation of flood control and stormwater management programs and facilities.

### Managing Departments

Table 15.9 shows that Engineering Services will manage the majority of the FY09 stormwater capital improvement projects. Engineering Services will manage 93% of the total stormwater budget for FY09. Fleet Management will manage 8%.

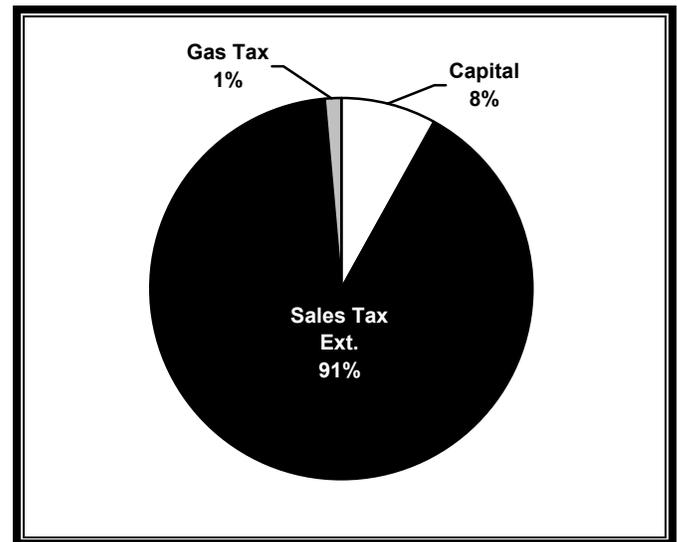
### Funding Sources

Figure 15.8 shows that 91% (\$6,517,740) of the stormwater projects are funded in FY09 by the Sales Tax Extension Fund (Fund 309). The Capital Improvements Fund (Fund 305) funds 8% (\$569,300) and the Gas Tax Fund (Fund 306) fund 1% (\$100,000).

**Table 15.9**  
**FY09 Stormwater Projects by Managing Department**

<u>Managing Department</u>	<u># of Projects</u>	<u>FY09 Budget</u>
Fleet Management	1	\$569,300
Engineering Services	6	\$6,617,740
<b>Total</b>	<b>7</b>	<b>\$7,7187,040</b>

**Figure 15.8**  
**FY09 Stormwater Projects by Funding Source**



Major stormwater capital projects funded in FY09 include:

- Blue Print 2000 Water Quality Enhancements
- Bradfordville Pond 4 Outfall Stabilization
- Lafayette Street Stormwater
- Lexington Pond Retrofit

## Transportation Overview

The transportation section contains capital improvement projects designed to facilitate the provision, maintenance and operation of services associated with the safe and adequate flow of vehicles, travelers and pedestrians.

### Managing Departments

Table 15.10 shows that Engineering Services will manage the majority of the FY09 transportation capital improvement projects. Engineering Services will manage 83% of the total transportation budget for FY09. Public Works - Operations will manage 9% and Fleet Management will manage 8%.

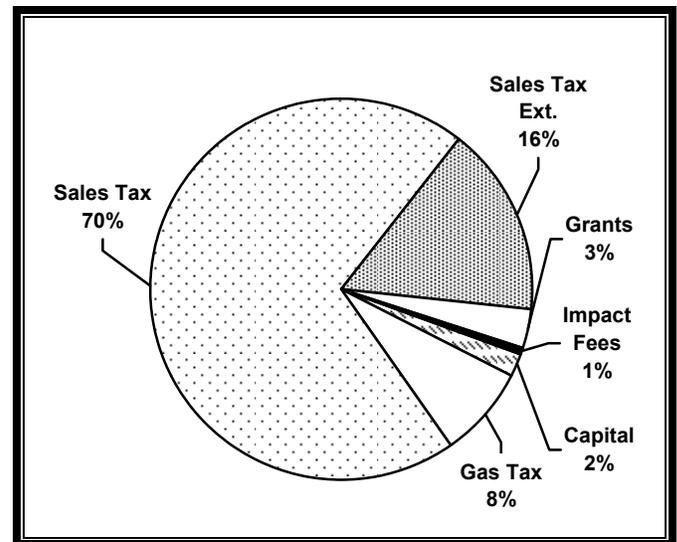
**Table 15.10  
FY09 Transportation Projects by Managing Department**

<u>Managing Department</u>	<u># of Projects</u>	<u>FY09 Budget</u>
Engineering Services	15	\$8,154,830
Fleet Management	1	\$749,394
Public Works - Operations	2	\$902,500
<b>Total</b>	<b>18</b>	<b>\$9,806,724</b>

### Funding Sources

Figure 15.9 shows that 70% (\$6,898,989) of the transportation projects are funded in FY09 by the Sales Tax Fund (Fund 308). The Sales Tax Extension Fund (Fund 309) funds 16% (\$1,576,654), the Gas Tax Fund (Fund 306) funds 8% (\$749,394), the Grants Fund (Fund 125) funds 3% (\$315,687), and the Capital Improvements Fund (Fund 305) funds 2% (\$200,000).

**Figure 15.9  
FY09 Transportation Projects by Funding Source**



Major transportation capital projects funded in FY09 include:

- Arterial/Collector Resurfacing
- Bannerman Road
- Community Safety & Mobility
- Gaines Street
- Intersection & Safety Improvements
- Natural Bridge Road Bridge
- Open Graded Cold Mix Stabilization
- Pullen Road at Old Bainbridge Road

## **Operating Budget Impact**

The following is a general description of some of the impacts that different types of projects can have on the operating budget.

### **Facilities**

The construction or acquisition of a new facility increases the square footage that the County is required to maintain. This increase results in additional expenses including utilities, maintenance and custodial contracts and repairs. New community centers and libraries are typically service enhancements and also require additional staffing, operating supplies, library materials and machinery and equipment. A new facility may also involve the cancellation of a lease on an existing facility to help offset the increased costs.

Renovations or upgrades to an existing facility are often completed in order to improve efficiency and avoid total replacement. An increase in efficiency often results in a reallocation of staff time and a decrease in costs such as maintenance, utilities and repairs.

### **Parks/Greenways & Trails**

The development of a new park or greenway and trail space increases the acreage that the County is required to maintain. This increase results in additional expenses including maintenance staff, maintenance vehicles and equipment, operating supplies and utilities.

### **Roadways**

The improvement of roadways generally requires ongoing maintenance costs such as pothole patching, lane and crosswalk re-striping, sign and traffic signal replacement and roadside right-of-way mowing and maintenance.

### **Technology**

The implementation of new technology often requires an increase for maintenance contracts once the warranty period has expired. Upgrades to existing technology do not usually have any additional costs. The upgrades can result in a decrease in maintenance costs and a reallocation of staff time due to the increased efficiency.

### **Vehicles/Equipment**

The purchase of a new vehicle or piece of equipment results in additional expenses including vehicle coverage, preventative maintenance, fuel and oil and operating supplies. The purchase of a new vehicle or piece of equipment may also require additional staffing for operation. Replacement vehicles or equipment do not usually impact the operating budget.

### **Stormwater**

The improvements of existing stormwater ponds or drainage systems and construction of new ponds or drainage systems are often completed to correct a deficiency. These corrections typically result in decreases in maintenance and repair costs.

**Leon County Government  
Fiscal Year 2009 Budget**

**Operating Budget Impacts**

Table 15.11 outlines the estimated impacts that some projects may have on the operating budget. Impacts are shown in the fiscal year in which they are anticipated to begin and the out years that will be affected by additional operating costs. The impacts shown in this table are only estimates and are subject to change.

**Table 15.11 – Operating Budget Impacts by Project**

<b>Project</b>	<b>#</b>	<b>FY 2009 Estimated</b>	<b>FY 2010 Estimated</b>	<b>FY 2011 Estimated</b>	<b>FY 2012 Estimated</b>	<b>FY 2013 Estimated</b>
Additional Ambulance & Equipment	096013	-	-	96,370	96,370	192,740
Branch Library Expansion	086055	-	-	75,600	77,658	77,658
Capital Cascades Greenway-Lake Henrietta	042003	-	50,000	50,000	50,000	50,000
Centralized Storage Facility	086054	-	33,000	33,000	33,000	33,000
Eastside Library	085001	-	-	-	298,295	308,535
Elevator Generator Upgrades	086037	-	10,000	10,000	10,000	10,000
Employee Wellness Facilities	086057	-	4,644	4,644	4,644	4,644
Fred George Park	043007	36,000	36,000	36,000	36,000	36,000
Greenways and Trails Management	046009	15,000	15,000	15,000	15,000	15,000
Household Hazardous Waste Collection Center	036019	-	2,400	2,400	2,400	2,400
Lake Jackson Library	083001	-	-	152,969	109,733	112,959
Miccosukee Greenway Trailhead	044006	1,500	1,500	1,500	1,500	1,500
Northeast Community Park	044001	-	-	117,401	87,844	90,400
Pedrick Road Pond Walking Trail	045007	2,000	2,000	2,000	2,000	2,000
Radio Communication	096018	-	668,000	668,000	668,000	668,000
Recycling Hook Lift Containers	036029	8,000	8,000	8,000	8,000	8,000
Reduction of Emissions and Energy Conservation Improvements	086041	95,300	89,300	32,800	32,800	32,800
Resource Recovery Area	036021	-	-	(15,600)	(15,600)	(15,600)
Rural Waste Service Center Compaction Equipment	036027	2,300	2,300	2,300	2,300	2,300
St. Marks Headwaters Greenways	047001	-	-	-	97,500	97,500
Tower Road Park	043003	-	4,000	4,000	4,000	4,000
Woodville Library	081004	-	-	-	-	348,234
<b>Total Estimated Operating Budget Impacts</b>		<b>160,100</b>	<b>926,144</b>	<b>1,296,384</b>	<b>1,621,444</b>	<b>2,082,070</b>

Table 15.12 outlines the estimated operating budget impacts per Department. Impacts are shown in the fiscal year in which they are anticipated to begin and the out years that will be affected by additional operating costs. The impacts shown in this table are only estimates and are subject to change.

**Table 15.12 – Operating Budget Impacts by Department**

<b>Department</b>	<b>FY 2009 Estimated</b>	<b>FY 2010 Estimated</b>	<b>FY 2011 Estimated</b>	<b>FY 2012 Estimated</b>	<b>FY 2013 Estimated</b>
County Administration	-	4,500	-	-	-
Emergency Medical Services	-	-	96,370	96,370	192,740
Facilities Management	25,600	50,244	136,464	200,520	301,118
Human Resources	8,700	54,200	4,200	4,200	4,200
Intergovernmental Affairs/Public Information	3,000	3,000	3,000	3,000	3,000
Library Services	-	-	140,349	333,410	594,512
Miscellaneous	-	668,000	668,000	668,000	668,000
Parks & Recreation	79,500	108,500	225,901	293,844	296,400
Solid Waste Management	43,300	37,700	22,100	22,100	22,100
<b>Total Estimated Operating Budget Impacts</b>	<b>160,100</b>	<b>926,144</b>	<b>1,296,384</b>	<b>1,621,444</b>	<b>2,082,070</b>

